



**ON Semiconductor®**

# **Interface & Power Business Plan 2011 – 2014**

Thibault Kassir  
September 2011

# Executive Summary

- **2011 Progress**

- Projecting 2011 revenue of \$74M, EBIDTA > 18%
- First Power IP wins starting to materialize at key customers. Positioned for growth in 2012.
- Gaining market share in Supervisory ICs. Ranked #5 WW in 2010.

- **Objectives for 2012 and beyond**

- Exceed \$80M in 2012, GM > 45% and EBIDTA >22%. Position BU to exceed \$100M by 2014.
- Achieve 3 year CAGR (2010-2013) > 10% with blend of GP, ASSP and MSI SAM expansion
- Position the BU to lead the Power Interface socket for smart phones in 2013 and beyond.

- **Strategies**

- Focus on Power: Power Interface, Power Protection and Supervisory ICs.
- Drive 3-5% CAGR by revitalizing our foundation business: Supervisory and Power Protection
- Lead value innovation solutions targeting Power Interface socket in wireless enabling 10%+ CAGR
  - Build on current wins / standalone IP (Samsung, HTC, Qualcomm)
  - Leverage new standards (USB3.0, MHL) as entry point.
- Investigate potential partnerships to accelerate our roadmaps.

- **Hinge Factors**

- Market growth for Supervisory ICs
- Rate of integration in cell phones
- Sony-Ericsson survival



# Interface & Power Vision

**Revenues:** \$74M  
**Gross Margin:** 44%  
**GP/ASSP Mix:** 40%/60%

## Business Transformation

- Market re-targeting. Leverage investment in Power IP for wins.
- Focus on Interface Power solutions for cell phones.
- Revitalize Supervisory portfolio. Gain share.

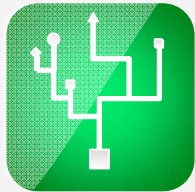
**Revenues:** \$100M  
**Gross Margin:** 49%  
**GP/ASSP Mix:** 30%/70%

## Strong Market Presence

- Leader in Power Interface solutions for mobile applications
- Top 3 player in Supervisory ICs
- Financially Strong (> 30% EBIDTA)



# VISION IMPLEMENTATION



EXPAND SAM

## Supervisory ICs (Multi)

- Grow share in existing markets
- Expand product line target high runners
- Leverage distribution

## Power Protection

- Focus on Computing
- Second source to TI
- Leverage ON anchor sockets (VRx)

## Power Interface

- First mover. Leverage emerging standards
- Build on existing standalone IC wins
- Focus on market makers



TECHNOLOGY /  
SUPPLY

## Technology Focus / Re-use

- Jet City OTP 2.5V/5V cell
- OTP cell 64 , 128 bits
- Integrated EEPROM solution
- Thick copper for low Rdson / high efficiency buck

## Packaging Capability

- CSP , Copper plated CSP
- Low-cost RDL solution
- UQFN internal capacity
- BGA cost effective sourcing strategy



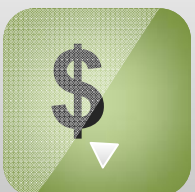
PENERATE  
KEY APPS

## Smart Phones Phones and Tablets - Value Innovation

- Focus on Apple, Samsung and HTC.
- Lead value innovation solutions targeting Power Interface socket
- Build on current wins / standalone IP (Samsung, HTC, Qualcomm)
- Leverage new standards (USB3.0, MHL) as entry point
- Team with PQ for complete power offering

## Notebooks

- Challenger to TI
- Fill a second source need
- Leverage anchor sockets in Computing



COST  
REDUCTIONS

## Sourcing Strategy

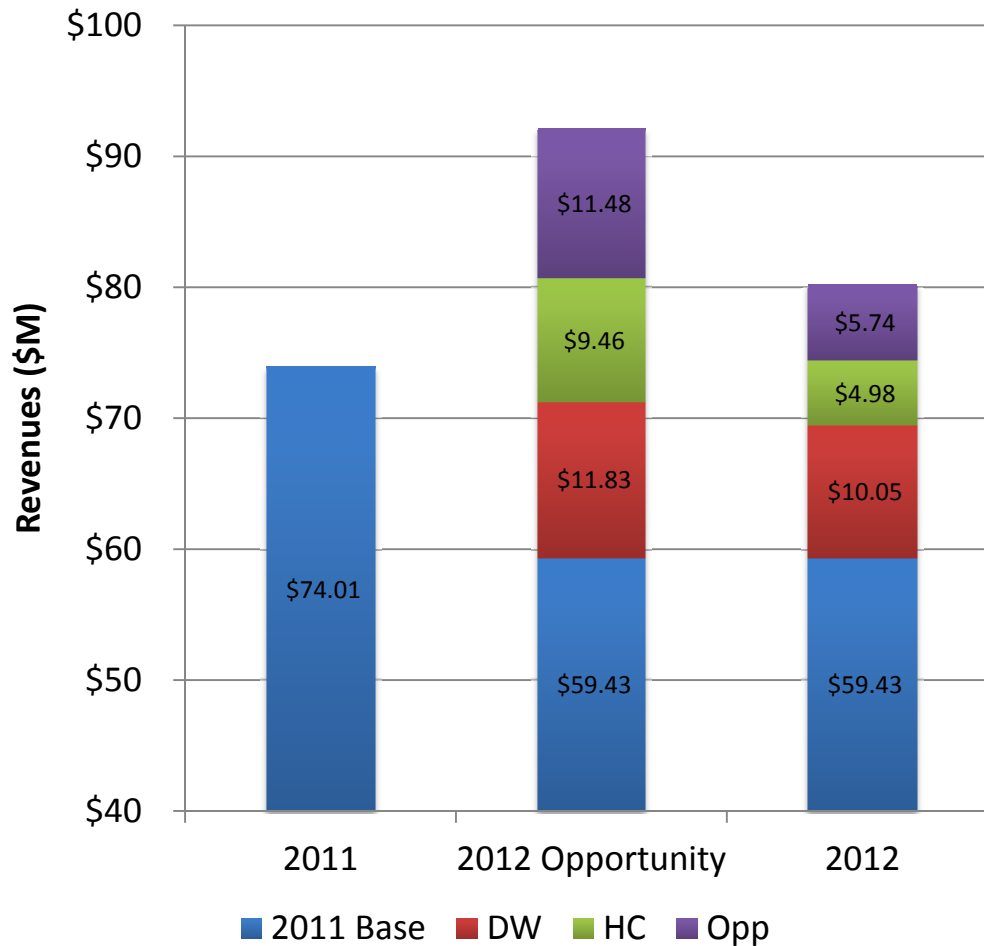
- Aizu transfer to Gresham
- UQFN internal capacity (30% difference with UTL)
- CSP , Copper plated CSP & cost effective RDL
- Alternative to FCI => Evaluate JCAP / DECA
- Develop BGA cost effective sourcing strategy

## Yield Improvement

- Process control improvement
- Re-design / transfer where appropriate



# I&P Revenue 2011 - 2012



## Opportunity

- 50% to 85% Confidence
- Revenue de-rated 80%, (20% hit rate)
- Risk abatement for design loss, cancellations, poor ramp etc...

## High Confidence

- 85% confidence that we win socket
- Revenue de-rated 50%, (50% hit rate)
- Risk abatement for design loss, cancellations, poor ramp etc...

## Confirmed Design Win

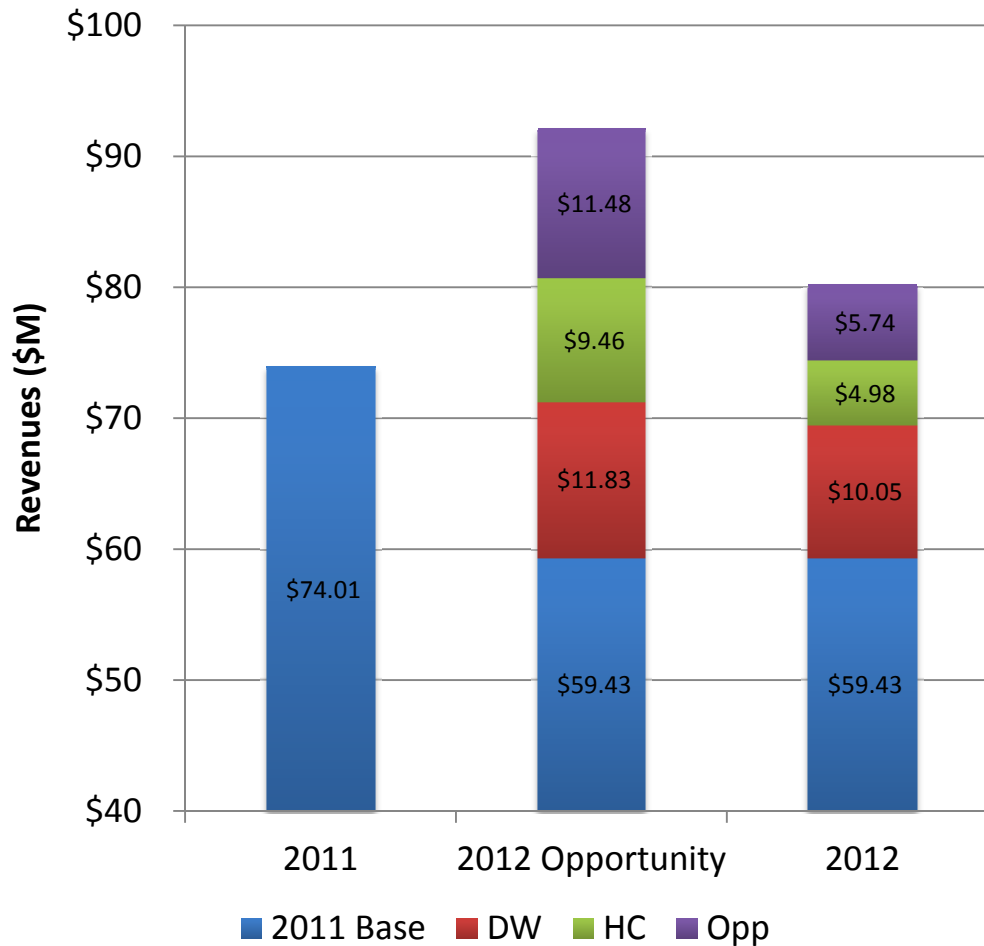
- We have the socket, just needs to ramp
- Revenue de-rated 30%, (70% hit rate)
- Risk abatement for cancellations, poor ramp etc...

## Base Business

- Revenue from 2010 sockets in 2011
- 8% ASP Decline



# I&P Revenue 2011 - 2012



## Major Design Win

- \$4.0M NCN1154/NCN1188 at HTC/MOT
- \$1.3M NCP391 at Qualcomm
- \$1.3M NCP373 at Sony Ericsson
- \$1.2M NCN7200 at Lenovo
- \$1.0M NCP6334 at Apple
- \$0.7M NCP380 at Sony Blu-Ray
- \$0.7M NCP6334 at Seagate
- \$0.4M NCP1521 at Samsung

## Major High Confidence

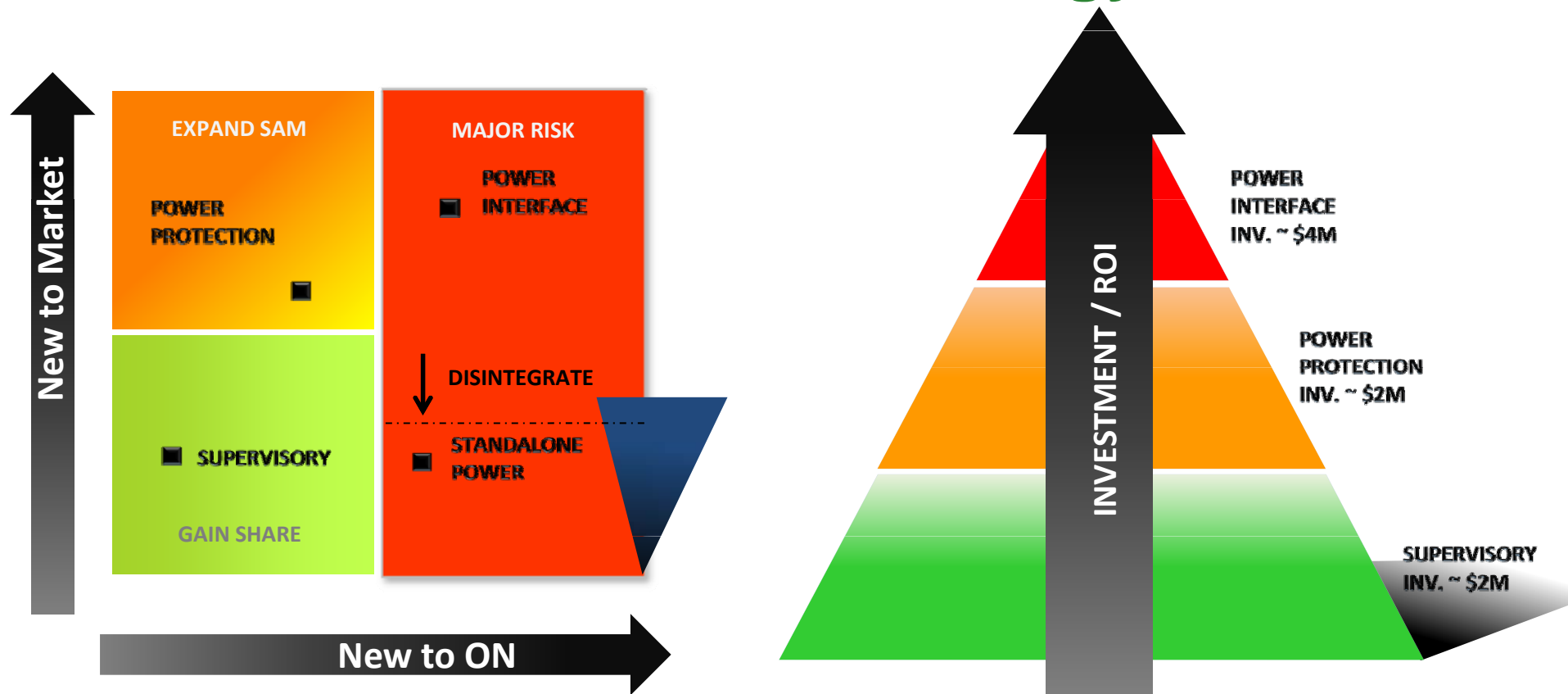
- \$1.7M NCP6914 at Samsung
- \$2.5M NCP1851 at Samsung
- \$0.7M NCP6338 at Motorola
- \$0.5M NCP380 at Panasonic
- \$0.5M NCP382 at Foxconn

## Opportunity

- \$2.0M NCP382 at Compal/Dell
- \$1.4M NCP383 at Apple
- \$0.8M NCP380 at Sharp



# Product Line Strategy



**FOCUS INVESTMENT ON POWER INTERFACE PRODUCTS FOR 10%+ CAGR  
BUILD ON FOUNDATION TO MINIMIZE RISKS AND ACHIEVE SUSTAINABLE GROWTH**

# Growth Strategy

## Supervisory ICs

TAM: \$600M  
CAGR 11-14: 5.0%

## Power Protection

TAM: \$198M  
CAGR 11-14: 7%

## Power Interface

TAM: \$568M  
CAGR 11-14: 19.3%

### Strategic Objectives

Top 3 Supplier  
Share Gain > 5.5%

Challenger / Fast Follower TI

Leadership Position in USB Power  
Interface Solutions

### Tactics

Product Line Expansion  
Cost Reductions

Product Line Expansion

First Mover  
Value Innovation

### Why we win

Value Alternatives to Maxim and  
Linear Tech

Second Source Strategy  
Leverage Computing Position

First Enabler

### Products

Top 5 high Runners for Maxim and  
Linear Tech

OVP/OC  
Smart Power Protection

Building Block Subsystem and  
System Level Solutions

### Target Markets

Distribution Channel

Computing

Smart Phones

### 3 Years Revenue ON CAGR 12-14

\$9.1M  
9.5%

\$20M  
31%

\$45M  
187%



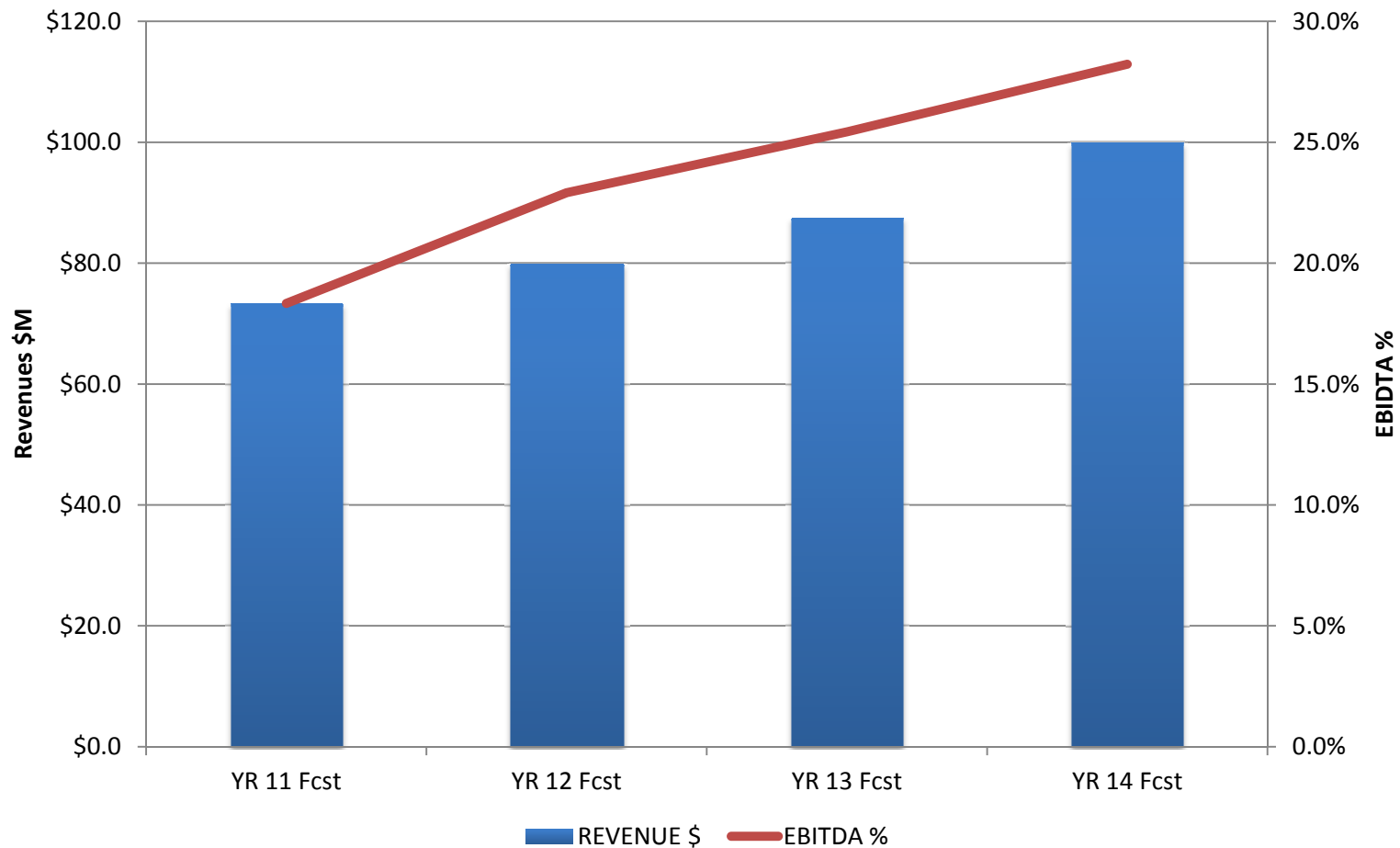


# I&P – New Product Plan

	Q1'12	Q2'12	Q3'12	Q4'12	TOTAL 2H2011	TOTAL 2012
Power Interface		1	1	1		3
Power Protection	1	1	1	1		4
Supervisory		1	1	1		3
Other	1		1			2
Total Projects Planned						12



# Financial Performance



## Conclusion/Takeaways

- Proven that we can deliver additional value
- Poised with product that demonstrates value innovation
- Korea focus has shown improvement in engagement
- Solid plan for “simple” product adoption

